

H1 RESULTS



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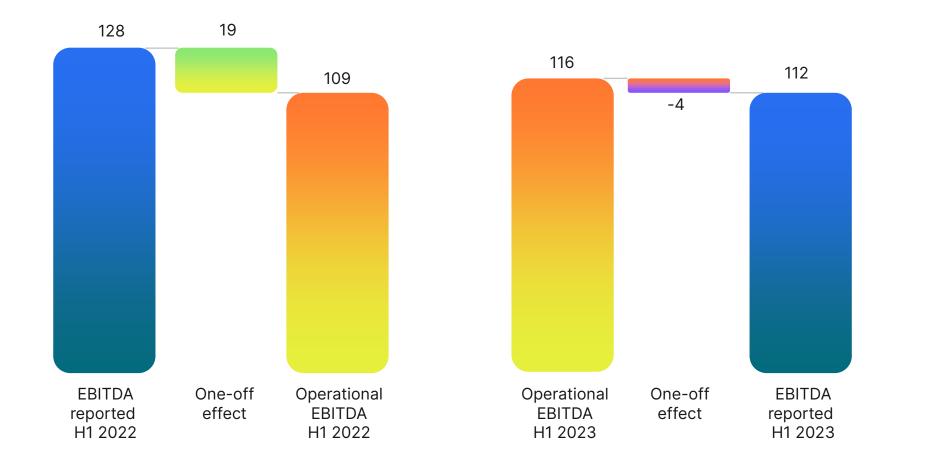
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EBITDA

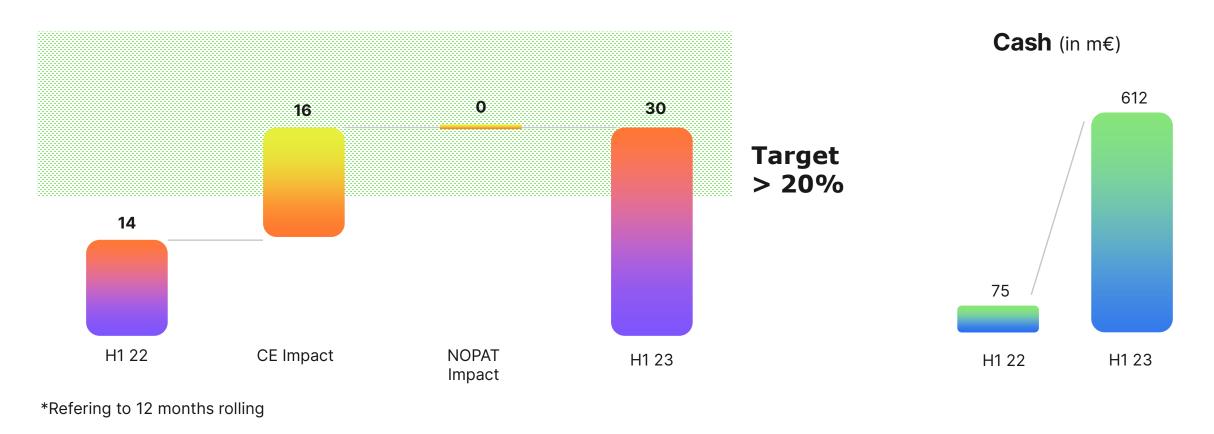




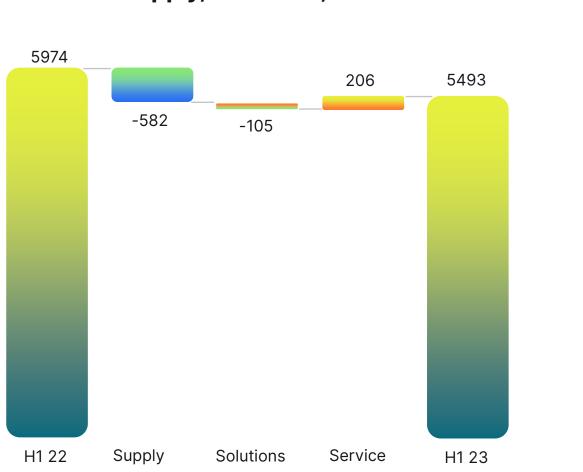
#### ROCE

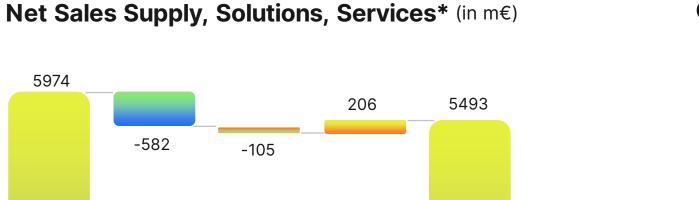


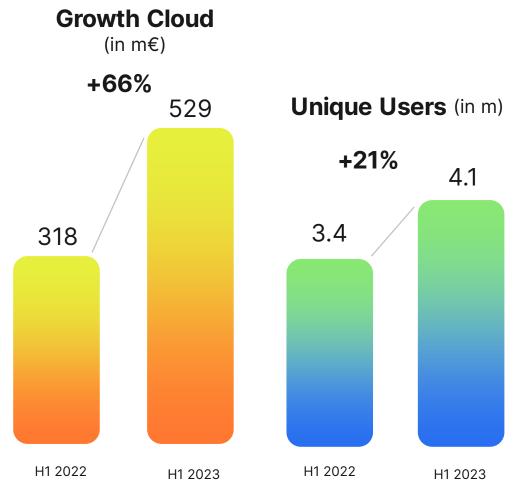
Development ROCE\* (in %)



### **BUSINESS MODEL MIX**







\* before IFRS 15 (PvA)

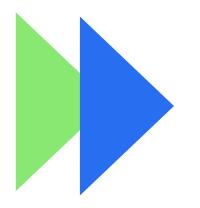
### TARGETS



Target 2023

EBITDA **265-305** m€

ROCE > 20%



#### **Midterm Target**

EBITDA **330-420** m€

roce > 20%



# THANK YOU



