

# Letter to Shareholders: Half-Year 2000

Hergiswil, August 14, 2000

#### Dear Shareholder:

With this half-year report we will provide you with information on the state of business and results for the first half of 2000 and on the outlook for the current year. The reporting principles applied to these consolidated financial statements for June 30, 2000, comply with the requirements of Swiss corporation law, the listing rules of the Swiss Exchange, and the International Accounting Standards (IAS). The principles of valuation applied for the first half of 2000 are identical to those used in the annual financial statements for 1999. The scope of consolidation was extended on January 1, 2000, to include the newly established ALSO IT-SERVICES AG. This company has taken over most of the employees and operational activities of IT Services AG, a subsidiary of the Credit Suisse Group.

#### ALSO Group: Success in Distribution - Loss in Systems Business

In the first half of 2000 the ALSO Group increased its revenues to CHF 874 million, which is 16% higher than for the same period last year. As already announced in April, despite the very good result in the distribution business, the figures for the Group show a loss due to the surprising slump in the systems business. The loss amounts to CHF 6.3 million.

At the end of the first half year, the balance sheet value was CHF 415 million (end-1999 CHF 442 million), with current assets reduced to CHF 350 million. Non-current assets rose to CHF 65 million, mainly due to expansion of the logistics center in Emmen. At 30% the equity ratio is at the upper end of the long-term target range of 25 to 30%.

### Substantially Higher Result in Distribution

The Distribution Division increased its revenues by 31% to CHF 772 million. Relative to the first half of last year, operating profit rose 29% to CHF 14 million, despite taking into account extraordinary costs of approximately CHF 3 million for new process software and expanded logistics capacity. The higher profit is the result of contributions from our subsidiary companies in both Switzerland and Germany. In Switzerland new process software to support logistics services for the highly promising e-commerce business went into operation at the beginning of June. Our German company again posted overproportional revenue growth of 40%, thereby making further gains in market share. Moreover in Germany, work commenced at the second logistics center which is in Brunswick at the beginning of May. With this increased capacity we have created further opportunities for growth in Europe's largest PC market.

## Slump in Systems Business

In the first half of 2000 revenues in the large customers segment of the industry fell by a surprising 30 to 60%, not only at ALSO but throughout Europe. Our Systems Division, which focuses on large customers in Switzerland, was also hit hard by this falloff in orders. Relative to the same period last year, revenues fell 38% to CHF 101 million. Product sales fell more than 50%, which caused a sharp drop in the contribution margin in the systems business. Revenues from services were also substantially below expectations.

Consolidated Profit and Loss Statement (CHF 1 000)	1st Half 2000	1st Half 1999	Change
Revenues from product sales	844 057	704 662	20 %
Service revenues	47 056	51 223	(8 %)
Deductions from revenues	(17 418)	(4 329)	302 %
Total net sales	873 695	751 556	16 %
Cost of goods sold and service expenses	(778 512)	(661 986)	18 %
Gross profit	95 183	89 570	6 %
Operating expenses	(101 390)	(73 654)	38 %
Operating profit (loss) (EBIT)	(6 207)	15 916	(139 %)
Net financial and investment income	(1 714)	(2 513)	(32 %)
Income before taxes	(7 921)	13 403	(159 %)
Income taxes	1 619	(3 458)	(147 %)
Net income	(6 302)	9 945	(163 %)

## Half-Yearly Earnings per Share

588 138	557 640	5 %
(10.71)	17.83	(160 %)
613 138	557 640	10 %
(8.55)	17.83	(148 %)
	(10.71) 613 138	(10.71) 17.83 613 138 557 640

<sup>\*</sup> The diluted values take into account the effect of the potential exercise of all conversion rights of the newly issued 0% convertible bond 1999/2004.

# Reporting by Segment (CHF 1 000)

Revenues from product sales and services			
Distribution	772 412	587 808	31 %
Systems	101 283	163 748	(38 %)
Total revenues	873 695	751 556	16 %
Operating profit (loss) (EBIT)			
Distribution	13 848	10 776	29 %
Systems	(20 241)	4 105	(593 %)
Corporate	186	1 035	(82 %)
Total operating profit (loss) (EBIT)	(6 207)	15 916	(139 %)
MASS STREET ST			

Headcount*	30.6.2000	30.6.1999	Change	
Distribution	535	420	27 %	
Systems	1 133	1 033	10 %	
Corporate	8	16	(50 %)	
Total	1 676	1 469	14 %	

<sup>\*</sup> Including temporary employees

In view of the forecasts for growth in the industry, and indications for orders, we had increased our personnel capacity in the systems business. However, it was subsequently not possible to utilize this fully, which had a correspondingly negative impact on the result. The Management Committee already initiated measures in February: following the introduction of short-time working in March, staff reductions were announced at the end of April. However, these will only start to have an effect on the cost side in the third quarter. The consequence for the systems business is therefore an operating loss of CHF 20 million for the first half of 2000. Meanwhile, demand in the systems business has picked up again. This therefore allows the prospect of an improvement in the second half year, but product sales may stay at a low level.

### Outlook for 2000: Higher Revenues and Improved Profitability

Thanks to the positive development of the distribution business, in the second half year we should again be able to increase revenues relative to last year. This increase in revenues, together with the measures we have taken in the systems business, leads us to expect a neutral quarterly result for the Group in the third quarter. It is still too early to give precise indications of profit for the full year. However, at present, we expect the Group result for the full year to be neutral. In view of the unusual situation we shall, as an exception, issue an interim report after the end of the third quarter providing information about the further progress of the business. As we continue to view the medium- to long-term situation positively, we remain convinced that we shall achieve the goals set for 2005.

Sincerely yours,

ALSO HOLDING AG

Thomas C. Weissmann Chairman of the Board Dr. Rudolf Marty Member of the Board

January 1, 2000

Increase in capital
Appropriation of profits

Foreign exchange differences

Net income

June 30, 2000

5 948

5 948

Consolidated Balance	Sheet (CHF 1	000)	30.6.2000	31.12.19	99	Change
Cash	sh		54 643	70 0	16	(22 %
Other current assets	Other current assets		294 918	321 1	83	(8 %
Non-current assets			64 950	51 2	10	27 %
Total assets	Total assets		414 511	442 4	09	(6 %
Current liabilities			227 902	244 0	19	(7 %
Non-current liabilities			63 989	64 2	19	0 %
Shareholders' equity			122 620	134 1	71	(9 %
Total liabilities and sl	nareholders' e	quity	414 511	442 4	09	(6 %
Consolidated Cash Fl	ow Statement	(CHF 1 000)		1st Half 20	00 1	st Half 1999
Net income		311. 100000000		(6 30		9 945
Depreciation				7.8		4 192
Increase (decrease) in	provisions			50, 000	.(2)	(14
Other positions with no		idity		(21		54
Increase (decrease) in		(20)		20 1		(29 527
Cash flow from opera	,- ,-			21 4		(15 350
The state of the					-	3 S A 30 SS A
Net investments in fixe	d assets			(16 87	<b>7</b> 8)	(10 187
Net investments in inta	et investments in intangible assets		(4 68	37)	(2 064	
Cash flow from inves		es		(21 56		(12 251
						• • • • • • •
Increase in capital					0	31 452
Dividends paid				(5 29	12)	(3 254
Cash flow from finan	cing activities			(5 29		28 198
55-100-1700-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-						
Foreign exchange dif	ferences				43	15
Increase (decrease) in r	et liquidity					
Net liquidity at January	CONTRACTOR CONTRACTOR AND CONTRACTOR CONTRAC			16	13 526	
Net liquidity at June 3				54 643		14 138
Consolidated Group	Capital and Re	serves (CHF 1 0	00)			
	Share	Additional	Treasury	Foreign exchange differences	Retained	Tota
lanuary 1 1000	capital <b>5 490</b>	paid-in capital 6 593	shares	(2)	earnings	75 00.
January 1, 1999	100 100	250 900-91 585	66	(2)	62 860	75 00
Increase in capital	458	30 994			10.05.43	31 45:
Appropriation of profit	S				(3 254)	(3 254
Net income					9 945	9 94
Foreign exchange diffe	rences			17		1
June 30, 1999	5 948	37 587	66	15	69 551	113 16

66

66

16

43

59

86 389

(5 292)

(6302)

74 795

134 171

(5292)

(6302)

122 620

43

41 752

41 752